

Performance Report – 2017/18 Year End Highlight Report

Key Achievements:

Metrics	
Non elective hospital admission:	<ul style="list-style-type: none"> • Permanent admissions to care homes lower than target and 12% lower than last year • Delayed Discharges significantly better than last year (29% reduction) • No increase in unplanned hospital admissions, despite 1.6% increase in population • Integrated Rehab/ Reablement reducing long term packages of care - 40% reablement clients leave the service independent, requiring no further care; of those remaining 23% saw a 13% reduction in their care - Saving of 129.5 care hours a week
DTOC Rate (March snapshot)	<ul style="list-style-type: none"> • Significant savings achieved since opening of Erskine Court - £286K full-year effect
Delayed Discharge	<ul style="list-style-type: none"> • Dedicated professional leads in place for each of the 6 clusters and city wide Programme Manager appointed to accelerate implementation of person centred integrated care across all clusters.
Permanent admission: residential	<ul style="list-style-type: none"> • Enhanced Health in Care Home model pilot started in September 2017 - for evaluation June 2018
Injuries due falls	<ul style="list-style-type: none"> • Discharge to assess now standardised for pathway 2 across both acute and community hospitals. • Procurement of a range of prevention and early intervention services: new Integrated Advice, Information and Guidance service, new Southampton Living Well Service

Key Risks and Issues:

- Capacity of care market to meet increasing needs and support additional schemes
- Resilience in the voluntary sector

Year End Financial Position

Overall position:	£1.167m forecast overspend 1% (£109.3m budget)
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Priorities for 2018/19:

2018/19 Work Programme

Person centred local coordinated care	<ul style="list-style-type: none"> • Strengthen cluster leadership and embed integrated working practices • Embed new strengths based model of adult social care and housing into clusters. • Develop integrated models of care and support, including Frailty model, Learning Disability Services and prevention and early help provision for children and families. • Develop community services to manage greater levels of acuity outside hospital. • Implement the new service model for end of life care
Responsive Discharge and Reablement	<ul style="list-style-type: none"> • Embed the three discharge pathways (simple, supported and enhanced), including Discharge to Assess with a particular focus this year on Pathway 3 • 7 day services to support seven day discharge, including improving quality of discharge and relationships with care homes • Develop the role of the clusters in supporting timely discharge. • Roll out of the Enhanced Health in Care Homes model
Building Capacity	<ul style="list-style-type: none"> • Embed the new Southampton Living Well Service, Community Navigation and new integrated Information and Advice Service. • Full implementation of online carer support services. • Continue to seek development partner(s) to increase the supply of extra care housing. • Re-procure home care and stimulate growth in the local supply of nursing care for people with complex needs and challenging behaviour. • Procure and implement the care technology strategy in Southampton.